



QUARTERLY NEWSLETTER

HEALTHCARE FEDERATION OF NIGERIA

April–June, 2025



Healthcare Federation
of Nigeria

As we close out the second quarter of 2025, we are pleased to present the latest developments and achievements of the Healthcare Federation of Nigeria (HFN).

This newsletter edition underscores HFN’s continued commitment to advancing healthcare delivery across Nigeria through collaborative engagement, innovative solutions, and strategic alliances.

HEALTHCARE LEADERSHIP CONFERENCE 2025





28TH NUNSA ANNUAL GENERAL ASSEMBLY AND SCIENTIFIC CONFERENCE

DATE: APRIL 7TH 2025



At the 28th NUNSA Annual General Assembly and Scientific Conference themed “Empowering Nurses: A Catalyst for Sustainable Healthcare in Africa,” HFN President Njide Ndili delivered a compelling address emphasizing the indispensable role of nurses in Nigeria’s healthcare landscape. In her remarks, she stressed that nurses lie at the heart of primary healthcare, delivering essential services ranging from immunizations and maternal and child care to health education and community outreach, particularly in rural and underserved areas.



Furthermore, she addressed the significant challenges faced by the profession, such as workforce shortages, limited opportunities for professional development, inadequate working conditions, and low compensation, and noted the existence of gender disparities in leadership.

She advocated for investments in nursing education, leadership training, and policy reforms, asserting that empowering nurses is essential to creating a resilient healthcare system that delivers improved outcomes for communities across Africa. Her remarks served as a clarion call for all stakeholders to unite in strengthening the nursing profession. Her clear vision highlights nurse empowerment as essential for transforming Africa’s healthcare systems.



HFN AT THE 31ST ANPA ANNUAL SCIENTIFIC CONVENTION & 30TH ANNIVERSARY CELEBRATION –

DATE: 10TH APRIL, 2025



The Healthcare Federation of Nigeria (HFN) was honored to participate in the 31st Annual Scientific Convention of The Association of Nigerian Physicians in the Americas (ANPA), themed: "Advancing Patient Care: Leadership, Research, and Strategic Investment."

Represented by Chinyere Okorochoa, Public Relations Secretary, and Mr. Ayodeji Oni, B.Pharm, former Executive Secretary, HFN joined Nigerian physicians, healthcare professionals, and public sector leaders from across the diaspora to discuss transformative solutions for Nigeria's evolving healthcare ecosystem.

An impactful initiative led by ANPA President, Clifford Eke, MD, FACS, FICS. The Medical Missions Week provided free, life-saving interventions including surgeries, ophthalmic services, and neonatal care, in partnership with Lagos University Teaching Hospital and Federal Medical Centre Ebute-Metta.

HALLMARK HMO STAKEHOLDERS' ENGAGEMENT 4.0

DATE: 10TH APRIL, 2025

Dr. Ayodele Benson-Cole, 1st Vice-President of HFN, delivered a compelling goodwill message at the Hallmark HMO Stakeholders Meeting 4.0, themed "Influence of Global Downturn on Health Insurance Coverage for SMEs." He emphasized the event's critical timing and the urgent need for innovative measures to protect both citizens and businesses amid economic challenges. Dr. Benson-Cole highlighted HFN's pivotal role in championing health insurance as a key pathway to achieving universal health coverage.

He urged HMOs to move beyond mere compliance by implementing strategies that engage the informal sector and underserved communities through innovative approaches. He also called for customer-centric technological advancements to enhance affordability and accessibility for SMEs, which are vital to Nigeria's economy. Additionally, he framed expanding SME health insurance as a moral imperative and matter of social justice, calling for cross-sector collaboration and strategic partnerships to build a sustainable, future-proof system. He remains optimistic about driving systemic improvements.





THE WORLD BANK WESTERN & CENTRAL AFRICA (AFW) REGIONAL HEALTH ENGAGEMENT STRATEGY

DATE: APRIL 10TH, 2025



President of the Healthcare Federation of Nigeria (HFN), Njide Ndili, Country Director, PharmAccess Nigeria, joined health experts from West and Central Africa in Accra for a high-level consultation hosted by The World Bank Group.

The session forms part of the ongoing process to shape the Western & Central Africa (AFW) Regional Health Engagement Strategy across 3 major pillars, #FrontlineFirst, #FixingFinance, and #FutureIt, expected to launch in June 2025.

Njide emphasized the essential role of the private sector in supporting governments to implement this strategy, urging intentional collaboration to ensure ownership, impact, and sustainability.

She also highlighted:

- The need for capacity building for policymakers and government officials, equipping them with the appropriate frameworks and tools for effective implementation of the strategy.
- The importance of cross-sectoral and agency collaboration, as health outcomes are influenced by factors from other sectors
- The need to contextualize the strategy to each country's unique challenges and systems

The World Bank continues to play a critical role in supporting Governments fine-tune their health reform agendas to strengthen the health systems of their countries



DEFENDING YOUR PRACTICE:

LEGAL, ETHICAL, AND OPERATIONAL STRATEGIES FOR NIGERIAN HEALTHCARE INSTITUTIONS

DATE: 24TH APRIL, 2025



Healthcare Federation of Nigeria teamed up with Jackson, Etti & Edu in a strategic webinar titled “Defending Your Practice,” with over 250 healthcare leaders in attendance. The event underscored HFN’s commitment to regulatory clarity, institutional resilience, and equitable access to quality care across Nigeria.

Mrs. Chinyere Okorocho, Head of Sectors Jackson, Etti & Edu and Publicity Secretary HFN, opened the session by underscoring the urgent need for Nigerian healthcare institutions to adopt systems that go beyond basic compliance, emphasising sustainability, professional credibility, and improved patient outcomes. She encouraged participants to walk away with at least one actionable improvement for their institutions.

Njide Ndili, HFN President and Country Director PharmAccess Nigeria, shed light on key HFN priorities: harmonised regulatory standards, decentralised care models, and closing rural healthcare gaps through hub-and-spoke systems and telemedicine.

Member Takeaways & Action Steps:

- Embed compliance into daily operations with routine SOP reviews, legal audits, and professional indemnity cover.
- Strengthen operational controls by standardising credentialing, outsourcing protocols, and crisis-response plans.
- Enhance diagnostic quality through ISO-aligned processes, supply-chain checks, and robust data-privacy safeguards.





YOUNG FEMALE INNOVATORS SHINE AT HFN WOMEN'S FORUM 2025 PITCHATHON

DATE: 25TH APRIL, 2025



As part of the Healthcare Federation of Nigeria's (HFN) 10th Anniversary celebrations, the HFN Women's Forum held a special ceremony in Lagos to honour the winners of its 2025 Pitchathon. This flagship initiative aims to promote innovation, entrepreneurship, and leadership among young women in Nigeria's healthcare sector.

The Women's Forum, launched during HFN's 2023 Annual Conference, was created to close the leadership gap facing women in healthcare. Although women make up over 70% of Nigeria's healthcare workforce, they remain significantly underrepresented in leadership and decision-making roles. Through programs like the Pitchathon, the Forum offers young female entrepreneurs critical support in the form of mentorship, exposure, and access to growth resources.

In her opening remarks, HFN President Mrs. Njide Ndili praised the creativity and impact of the participants, many of whom are still students. "It's inspiring to see young women leading solutions to some of our most pressing healthcare challenges," she said.

Dr. Olayemi Dawodu, CEO of Cerba Lancet and Head of the Pitchathon Subcommittee, shared that over 50 entries were received, with five outstanding finalists selected to pitch their ideas at the HFN Annual Conference.

Winners were chosen based on innovation, feasibility, relevance, and scalability.

The winners are:

1st Place – CODE-RED NIGERIA (Anita Orji & Oluwakemi Ifedoyin): A digital platform that connects emergency seekers to hospitals and emergency services in real-time, reducing delays and saving lives.

2nd Place – HerAid (Muktarah Banire & Zoheero Andu): A nonprofit improving maternal and child health through advocacy and community-based interventions.

3rd Place – MyDrugAida (Erinibi Salami): A cloud-based system linking electronic medical records across facilities to improve continuity and quality of care.

HFN Public Relations Secretary Mrs. Chinyere Okorocha emphasized the importance of nurturing early-stage innovations to shape the future of healthcare in Nigeria.

The HFN Women's Forum remains committed to building leadership capacity, business skills, and networks for women across the sector—ensuring that more women are not only part of the system but driving meaningful change within it.

HEALTH-ENERGY INITIATIVE: COMMITTEE MANDATE AND HFN SURVEY INSIGHTS

DATE: 25TH APRIL, 2025

In April 2025, the Federal Ministry of Health and the Ministry of Power convened an Implementation Committee on Power Solutions for the Health Sector to confront Nigeria's chronic energy insecurity in healthcare. Chaired by Dr. Iziaq Adekunle Salako, the 15-member including the President of HFN, Njide Ndili, Country Director, PharmAccess.



The committee will:

- Audit existing energy assets and consumption across public health facilities.
- Convene a National Stakeholders Dialogue—bringing together clinicians, engineers, financiers and regulators.
- Model demand profiles and map off-grid and grid-tied solutions (mini-grids, solar-hybrid, energy efficiency).
- Identify financing structures (blended finance, concessional loans, PPPs) and draft legislative amendments to establish a Health Energy Fund and universal electrification standards.

Healthcare Federation of Nigeria (HFN) surveyed 36 private facilities in April 2025 to quantify energy use, costs, and clean-energy readiness. The sample included 16 hospitals (44%), 9 pharmaceutical firms (25%), 4 NGOs (11%), 2 diagnostic centers (6%), and smaller operators (clinics, nursing agencies, telemedicine, equipment distributors). Data collection focused on:

- Power sources and reliability
- Hours of grid supply vs. generator usage
- Monthly kWh consumption and naira costs
- Engagement with financing programs
- Top energy-consuming equipment

Key Findings

- **Power Mix & Reliability:** 94% rely on the national grid, but only 14% receive 20–24 hours/day; 67% use diesel generators (primary or backup), driving up operational costs. Solar PV penetration stands at 31%, hybrid systems at 14% and battery-only inverters at 11%.
- **Supply Gap:** Although 58% of facilities require 20–24 hours of power, just 14% achieve this. A further 39% need 12–20 hours but fall short, exacerbating reliance on generators.
- **Consumption & Cost:** One-third consume 2,000–10,000 kWh/month; 12.5% exceed 30,000 kWh (large hospitals). Over two-thirds spend up to ₦5 million/month on both grid electricity and generator fuel. Energy represents 5–15% of operating expenses, peaking at 25%.
- **Operational Impact:** 74% report higher patient fees; 46% cite service-quality declines; 34% have postponed expansions. Major energy drains include air conditioning (89%), medical equipment (44%) and lighting (33%).
- **Clean-Energy Readiness:** Only 11% have pursued grants, yet 62% prefer solar PV, 18% hybrid systems, signaling strong interest hampered by financing barriers.



HFN ENERGY USAGE SURVEY

DATE: APRIL 30TH, 2024

Electricity isn't just a utility—it's a lifeline.

From powering ventilators and life-saving equipment to ensuring reliable diagnostics and maintaining cold chains for medicines, uninterrupted energy is the backbone of modern healthcare delivery. Without it, quality care is compromised, and lives are put at risk.

Recognizing this, the Honourable Minister of State for Health constituted a committee to develop sustainable power solutions for public tertiary hospitals. As a member of this committee, the Healthcare Federation of Nigeria (HFN) saw an urgent need to incorporate the private sector's perspective into these discussions.

This survey highlights the distribution of energy usage across various private healthcare providers.

HEALTHCARE FEDERATION
OF NIGERIA

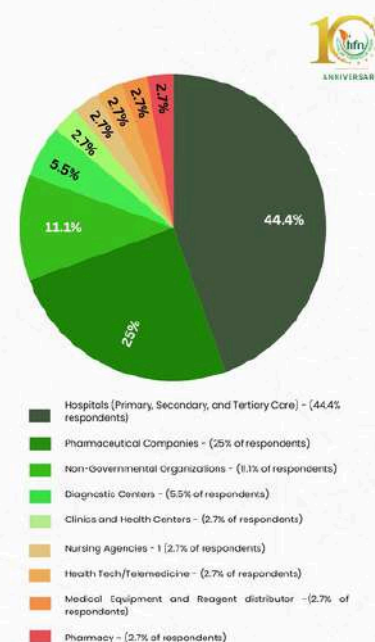
ENERGY USAGE SURVEY

Responses from a diverse range of providers on energy usage and consumption in Private Healthcare facilities.

"Powering Healthcare Delivery"

Reliable electricity is essential for running life-saving equipment—like oxygen concentrators, ventilators, incubators, and diagnostic tools.

Even the most skilled healthcare professionals are limited without steady power.



Source: HFN Energy Survey

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ENERGY USAGE SURVEY

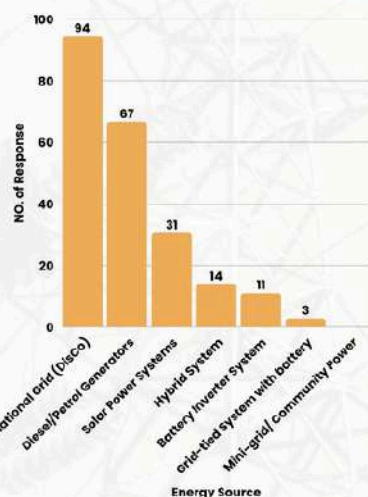
1 POWER SOURCES AND RELIABILITY

Challenges with the National Grid:

Despite the high reliance on the National Grid, its unreliability forces many healthcare facilities to depend on generators, leading to increased operational costs and potential service disruptions.

The majority of private healthcare facilities rely on a mix of energy sources

Key Findings



HFN is exploring alternative energy solutions for its members amid persistent power shortages.

Source: HFN Energy Survey

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ENERGY USAGE SURVEY

2 ENERGY ACCESS PROFILE

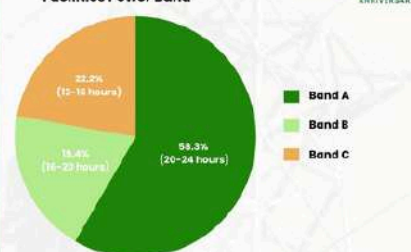
Profile Mismatch Between Energy Needs and Supply:

Many healthcare facilities face a significant gap between their energy needs and the electricity they actually receive.

This shortfall leads to underutilization of medical equipment—often rendering critical devices redundant. As a result, service delivery suffers and the return on investment (ROI) for such equipment is negatively impacted.

Key Findings

Facilities Power Band



Average number of power facilities receives per day



HFN is exploring alternative energy solutions for its members amid persistent power shortages.

Source: HFN Energy Survey



PRESIDENTIAL FISCAL POLICY AND TAX REFORMS COMMITTEE

DATE: 29TH APRIL, 2025

The Presidential Fiscal Policy & Tax Reforms Committee (PFPTRC), in collaboration with Babcock Business School, convened a workshop on the 29th April 2025 at the Oriental Hotel, with policymakers, academia, and private sector leaders to assess stakeholders' readiness for effective implementation of the ongoing fiscal and tax reforms.

The workshop provided a crucial platform for advocacy and inclusion in Nigeria's ongoing fiscal and tax reform agenda.

HFN represented by Pharm. Ayodeji Oni (former HFN Executive Secretary) held a brief discussion with PFPTRC Chairman, Mr. Taiwo Oyedele, during which they emphasized the need for healthcare representation in reform implementation plans.

HFN highlighted the importance of supporting previously submitted policy recommendations, including the effective implementation of the Sugar-Sweetened Beverage (SSB) tax and the call for zero taxation on medical and emergency equipment. The exchange underscored HFN's commitment to ensuring that private sector healthcare voices are actively involved in shaping tax policies that impact health systems and service delivery across the country.





HFN ABUJA STAKEHOLDERS MEETING

DATE: APRIL 30TH, 2024



The HFN Abuja Members Meeting, held at NISA Wellness Retreat in Abuja, offered a comprehensive review of HFN's advocacy and strategic initiatives for Nigeria's private healthcare sector. President Njide Ndili opened the meeting by charting HFN's evolution from its inception to becoming a unified voice for private healthcare providers in policy dialogues. Key advocacy achievements discussed included legislative and policy initiatives—such as submitting recommendations to the NHFRA, tracking policy bills in the House, and effectuating an executive order to exempt VAT and import duties on Active Pharmaceutical Ingredients—aimed at reducing costs and bolstering local manufacturing.

The meeting also highlighted energy reform efforts through surveys of private facility energy usage and celebrated women's empowerment initiatives via the HFN Women's Forum Pitchathon. Contributions from leadership emphasized the integration of private hospitals in national pandemic responses, the need for a dedicated regulatory framework, and enhanced stakeholder engagement. Open discussions focused on adapting to digital health systems, addressing inefficient healthcare spending, and supporting local manufacturing. Overall, the session reaffirmed a commitment to collaborative, innovative strategies for a sustainable, future-proof healthcare ecosystem in Nigeria.



COUNTRY CONSULTATION FOR THE GLOBAL FINANCING FACILITY (GFF) ON DEVELOPMENT OF THE NEW GFF 2026–2030 STRATEGY.

DATE: MAY 12TH, 2025



In a bid to strengthen collaboration and enhance strategic decision-making, the Global Financing Facility (GFF) an international partnership aimed at improving health and nutrition outcomes for women, children, and adolescents in low and middle-income countries, convened a country consultative meeting, at the World Bank office in Abuja.

Njide Ndili, President of HFN, participated virtually and underscored the importance of structuring GFF interventions into distinct focus areas, or “buckets,” to ensure the effective delivery of quality healthcare and address existing gaps in demand. She also advocated for GFF’s support in assisting state governments to implement the Quality Improvement Plan Program within their healthcare delivery systems.

Dr. Ayodele Benson Cole, First Vice President of the Healthcare Federation of Nigeria (HFN), attended the meeting in person and spoke on the vital role of private sector participation in the GFF program.

He emphasized the broad impact of leveraging private sector mechanisms to enhance health outcomes across the population.

On behalf of HFN, he presented a position paper to the GFF team, outlining the value of integrating the private sector into the GFF 2026–2030 strategy. The paper highlighted several key areas, including:

- The strategic role of the organized private sector in advancing RMNCAH+N (Reproductive, Maternal, Newborn, Child, and Adolescent Health, plus Nutrition) outcomes
- A case study of the Delta State Primary Healthcare (PHC) revitalization partnership
- Successful private sector healthcare models from other countries
- Targeted recommendations for strengthening RMNCAH+N through private sector engagement
- Strategic focus areas for the GFF 2026–2030 strategy
- A proposed strategic shift to better align GFF’s future direction with private sector capabilities.



HEALTH EMERGENCY INITIATIVE (HEI), FIRST RESPONDERS TRAINING PROGRAMME

DATE: MAY 16TH, 2025



Njide Ndili, President of the Healthcare Federation of Nigeria (HFN), attended the grand finale of the First Responders Training Programme, organized by Health Emergency Initiative (HEI), a member of the Federation.

The programme trained secondary school students and teachers across Lagos, Kwara, and Rivers States in essential emergency response skills, including CPR, First Aid, and Trauma Care.

A major milestone announced at the event was the official approval by the Lagos State Ministry of Education to incorporate First Responders Training into the secondary school curriculum a significant step toward building a more emergency-ready generation.



HEI, led by Executive Director Paschal Achunine, continues to drive impactful health interventions across Nigeria.

- * They have successfully trained 126,000 individuals across urban, rural, and underserved communities.
- * 9,622 real-life emergencies have been addressed by these trained first responders.
- * 3,750 accident and fire victims have been supported, with a commendable 72% survival rate.

HFN celebrates the Health Emergency Initiative (HEI) for its unwavering dedication to saving lives and improving emergency care in Nigeria.



INSPIRATION FM 92.3, HOSTS HFN PRESIDENT, NJIDE NDILI

DATE: 19TH MAY, 2025



On May 19, 2025, Inspiration FM 92.3 MHz in Lagos welcomed Njide Ndili, President of the Healthcare Federation of Nigeria (HFN), for a live radio conversation. The interview, hosted by the station's flagship morning show, centered on the upcoming HFN Healthcare Leadership Conference and the strategic partnership between HFN and WHX Lagos 2025.

Njide Ndili began by outlining HFN's mission to catalyze private-sector-driven solutions that bolster Nigeria's health system. She highlighted how the Healthcare Leadership Conference would convene stakeholders—from policymakers and hospital administrators to start-up innovators—to chart a unified path toward Universal Health Coverage (UHC).

- Conference Objectives
 - Accelerating progress on UHC through collaborative frameworks
 - Showcasing scalable innovations in digital health, supply chains, and financing
 - Strengthening health sovereignty via integrated public-private models

- Public-Private Collaboration
 - WHX's role as innovation curator, connecting Nigerian health entrepreneurs to global investors
 - Joint workshops designed to co-create policy recommendations for government adoption
- Empowering Local Stakeholders
 - Training modules for facility managers on data-driven decision-making
 - Peer-to-peer exchange sessions to share best practices across states

Ndili closed the interview by inviting listeners to register for the conference, noting that early-bird slots were filling fast. She stressed that the collaboration with WHX was more than a one-off event—it marks the start of an ongoing ecosystem where ideas become pilot projects, and pilots scale into nationwide programs.

This radio conversation set the tone for a season of heightened public-private engagement in Nigerian healthcare—one that aspires to deliver measurable improvements in access, quality, and sustainability.





4TH ANNUAL CONFERENCE OF THE PHARMACEUTICAL WHOLESALERS AND DISTRIBUTORS ASSOCIATION OF NIGERIA (PWDAN)

DATE: 29TH MAY, 2025



At the Fourth Annual Conference of the Pharmaceutical Wholesalers and Distributors Association of Nigeria (PWDAN) on 29 May, Mrs. Njide Ndili, President of HFN, delivered an inspiring goodwill message on behalf of the Healthcare Federation of Nigeria.

Mrs. Ndili commended the PWDAN executives and members for their steadfast effort in sanitizing the pharmaceutical supply chain and stressed how vital robust collaboration is across the entire healthcare ecosystem.

In her address, she powerfully remarked, "The louder our collective voice, the more we are able to influence government action in the right direction."

She also highlighted the urgent need to integrate the private sector into policy implementation. Referencing HFN's active role in six Federal Government committees dedicated to strengthening public sector engagement, she urged stakeholders to partner with HFN to direct the private sector's challenges through these established platforms—reinforcing that a united voice truly magnifies their collective impact.



She further reiterate HFN's commitment to it's objective of Policy Advocacy and Government Engagement, Representation and Protection of Private Sector Interests,Capacity Building and Sectoral Development, and Healthcare Financing and Investment Enablement.

Also present at the occasion are Pharm. Ayuba Tanko, President Pharmaceutical Society of Nigeria (PSN), Pharm Oghenechuko Omaruaye, Chairman Pharmaceutical Wholesaler and Distributor Association of Nigeria. (PWDAN), Pharm. Ibrahim Baba Shehu Ahmed, Registrar of the Pharmacy Council of Nigeria (PCN), Pharm Dennis Aizobu, Managing Director Society for Family Health Access Ltd/GTE.

HEALTHCARE FEDERATION OF NIGERIA (HFN) AND NBA-SBL EXPLORE PARTNERSHIP

DATE: MAY 30TH, 2025



The Healthcare Federation of Nigeria (HFN), under the leadership of its President, Mrs. Njide Ndili, hosted a delegation from the Nigerian Bar Association – Section on Business Law (NBA-SBL) Healthcare & Pharmaceuticals Committee on * to explore a strategic partnership aimed at enhancing legal and policy engagement within Nigeria's healthcare sector.

The meeting fostered a dynamic exchange of insights, facilitated discussions on key regulatory challenges, and identified avenues for NBA-SBL to provide technical support and legal expertise to drive sector-wide improvements.

Led by Mr. Dayo Adu, Chairman of the NBA-SBL Healthcare & Pharmaceuticals Committee, the delegation reaffirmed its commitment to strengthening Nigeria's private healthcare framework through several key initiatives, including:

- Supporting the development and refinement of digital health laws,
- Organizing joint forums between HFN and NBA-SBL to promote dialogue and collaboration,
- Contributing to regulatory harmonization efforts between public and private healthcare institutions, and

- Implementing joint capacity-building initiatives in critical areas such as patient consent processes, contract structuring, and healthcare compliance training.

During the meeting, Mrs. Ndili also provided updates on key policy advocacy efforts and legislative bills currently sponsored by HFN, reinforcing the organization's commitment to shaping an enabling environment for healthcare growth. Mrs. Chinyere Okorocha, Publicity Secretary of HFN, was also present at the meeting. The discussions concluded on a strong note, with NBA-SBL pledging its support toward resolving high-impact legal and regulatory challenges affecting Nigeria's healthcare sector.

Both organizations emphasized their shared vision of driving sustainable reforms and strengthening the legal framework governing private healthcare operations in the country.





THE HEALTHCARE FEDERATION OF NIGERIA HEALTHCARE LEADERSHIP CONFERENCE 2025

DATE: JUNE 2ND, 2025



The 2025 Healthcare Leadership Conference hosted by the Healthcare Federation of Nigeria (HFN), in partnership with WHX Lagos, themed “Accelerating UHC and Health Sovereignty: Scaling Up Best Practices Through Public-Private Integration,” convened distinguished leaders, policymakers, and system innovators to advance Nigeria’s journey toward Universal Health Coverage (UHC) and health sovereignty. The conference delivered not just vision, but actionable roadmaps.



Core Objective of the HFC Healthcare Leadership Conference

- Advancing Public-Private Partnerships (PPPs) at the Primary Healthcare (PHC) Level.
- Driving Digital Transformations and Innovation in Healthcare.
- Supporting policy frameworks that foster private sector engagement.
- Building Capacity and Enhancing the Healthcare Workforce.
- Strengthening Local Manufacturing for Health Security and Self-Sufficiency.
- Implementing Quality Frameworks for Healthcare Delivery.
- Fostering partnerships to improve private sector access to finance, including support from the diaspora and international investors.





EMPOWERING INSIGHTS

SELECTED SPEAKERS DURING THE HFN HEALTHCARE LEADERSHIP
CONFERENCE 2025





2025 HFN ANNUAL CONFERENCE HIGHLIGHTS

DATE: JUNE 2ND 2025



The 2025 Healthcare Leadership Conference, hosted by the Healthcare Federation of Nigeria in partnership with WHX Lagos, convened system leaders on June 2 at Lagos's Landmark Centre under the theme "Accelerating UHC and Health Sovereignty." Njide Ndili, HFN President, opened by underscoring the private sector's critical role in bridging Nigeria's health-system gaps—highlighting past wins from COVID-19 response to tariff waivers on pharmaceutical ingredients—and announced Olufemi Akingbade FNCS as HFN's new Executive Secretary.



Senator Dr. Ipalibo Banigo's keynote framed public-private integration as essential, calling governments to evolve into "dynamic enablers" and spotlighting successful insurance inclusion models and digital-health incentives. Mrs. Bola Adesola, HFN Board Chair, stressed that over 90% of Nigerian health spending is out-of-pocket, advocating expanded health insurance, rural telemedicine, and stronger regulation to safeguard quality.



Presentations painted a digital-first path to UHC. Yale's Kaakpema Yelapaala laid out a roadmap for mobile-health and AI-driven diagnostics, emphasizing infrastructure investments and localized language models. World Bank's Olumide Okunola championed service-based PPPs—citing Peru and Kenya—over costly infrastructure deals. Dr. Adedamola Dada argued that quality is non-negotiable, introducing WHO's seven care-quality dimensions and urging performance-linked financing. Dr. Nkata Chuku proposed group practices to replace fragmented solo clinics, while Senator Dr. Ibrahim Oloriegbe detailed NHIA Act reforms to expand risk pools and fund vulnerable groups.

A closing panel on “Bridging the Public-Private Divide” reinforced calls for legal stability in PPPs, community-driven “Adopt-a-PHC” models, and the creation of pharmaceutical hubs to cut production costs. Action items ranged from mandatory insurance enforcement and tax incentives for local drug manufacturing to digital-health sandboxes and diaspora engagement. The conference concluded with a unified call to dismantle silos, scale proven innovations, and co-create a self-sustaining health ecosystem that delivers equitable care to all Nigerians.





VISTORS TO HFN BOOTH AT THE WHX CONFERENCE

DATE: JUNE 2ND - 3RD 2025



With Aazedine Benamti, Senior Trade Advisor Business France (France Embassy), Uzodinma Kenneth Osisiogu, Director Medical Credit Fund Nigeria



HFN Exco with Ibukun Tunde-Oni (founder of Eight Medicals)



HFN Members, Dr Mustapha Jibril (Medical Director, Alheri Specialist Hospital /Foundation) Dr Fatima Abdullahi, Director (IVO Health), Dr. Amina Dorayi (Country Director, Pathfinder), and Prof. Chimeze Anyakora (Bloom Health)



HFN President with Executive team of the Women in Healthcare Network (WIHCN)



HFN Exco with Tom Coleman
Portfolio Director at Informa Markets
Organizers of WHX Lagos



HFN Exco with Kaakpema Yelapaala
HLC Speaker from Yale University,
Connecticut, USA



HFN EXCO with Odunayo Sanya
Executive Director MTN Foundation

New Executive Secretary, Healthcare Federation of Nigeria

Akingbade Olufemi Adegboyega, FNCS

With a professional journey spanning over three decades at the intersection of healthcare administration, public policy, and information technology, Akingbade Olufemi Adegboyega, FNCS, brings a rare depth of expertise and leadership to his new role as the Executive Secretary of the Healthcare Federation of Nigeria (HFN). His appointment marks a new chapter in HFN's mission to drive innovation and private sector collaboration in Nigeria's healthcare system.

A seasoned technocrat and administrator, Mr. Akingbade has held several high-impact leadership positions across both public and private sectors. Most notably, he served as Acting Executive Secretary and CEO of the National Health Insurance Scheme (NHIS), where he played a pivotal role in strengthening the operational foundations of Nigeria's health insurance ecosystem. His tenure as Director of Lagos Zonal Office of the National Health Insurance Authority (NHIA) further underscored his capacity to navigate complex regulatory landscapes, drive coverage expansion, and foster stakeholder engagement across government, private, and donor communities.

Armed with a Computer Science degree from the University of Lagos, an MBA from Obafemi Awolowo University, and executive leadership certifications from institutions in the U.S., Rwanda, and Ethiopia, Mr. Akingbade blends analytical rigor with visionary thinking. He is a Fellow of the Nigerian Computer Society and a recognized advocate for digital transformation in healthcare.

Beyond his professional accolades, Mr. Akingbade is known for his calm demeanor, strategic insight, and unwavering commitment to service. Colleagues often describe him as a leader who listens first, empowers teams, and pursues excellence with quiet determination. He is a family man, a mentor to many, and an active member of both the Healthcare Federation of Nigeria and Ikoyi Club 1938.



His appointment as Executive Secretary reflects HFN's continued commitment to leveraging experienced leadership for impactful advocacy, sustainable healthcare reforms, and the advancement of Universal Health Coverage in Nigeria.





HEALTH ETHICS AND LAW CONSULTING HEALTH SYSTEMS' LEARNING WEBINAR ON IMPROVING EMERGENCY CARE PROVISION IN NIGERIA.

DATE: JUNE 19TH 2025



The Healthcare Federation of Nigeria (HFN), through the active participation of its 2nd Vice President, Dr. Jennifer Anyanty, who represented the President of HFN, Mrs. Njide Ndili, Country Director, PharmAccess Nigeria, joined key stakeholders at the Health Ethics and Law Consulting webinar focused on improving emergency care provision in Nigeria.

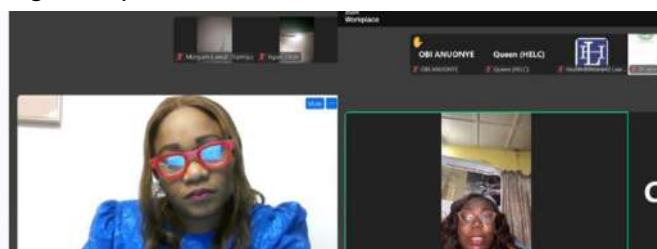
Held under the theme “When Minutes Matter: Implementing the Law on Emergency Care in Nigeria,” the virtual session brought together thought leaders and health advocates to examine the practical challenges and solutions in delivering timely emergency medical services. Speaking during the webinar, Dr. Anyanty emphasized the critical role of the private sector in bridging the existing gaps in emergency healthcare.

She reiterated HFN’s commitment to advocating for stronger policy implementation, enhanced funding, and strategic public-private partnerships that can ensure lifesaving care is delivered when it matters most.

Key insights from the session underscored that, while the government is introducing important initiatives, Nigeria’s low health expenditure remains a major bottleneck. The need to prioritize funding for emergency services was echoed by all stakeholders.

Furthermore, the webinar highlighted the importance of adequate infrastructure, continuous capacity building for the health workforce, and the integration of technology as essential components for improving access and quality of emergency care.

Dr. Anyanty noted that HFN will continue to engage with stakeholders to champion reforms that make emergency healthcare more responsive and equitable, in her words, “The Nigerian patient is worth it.”



NHFRA BILL PASSES FIRST READING IN NIGERIAN SENATE

DATE: 25TH JUNE, 2025



A significant stride has been made toward strengthening Nigeria's healthcare system: the National Assembly has officially passed the National Healthcare Facility Regulatory Agency (NHFRA) Bill through its First Reading in the Senate.

This landmark legislation was informed by expert recommendations from a multi-stakeholder committee led by the Healthcare Federation of Nigeria (HFN). It proposes the creation of the NHFRA—an agency that will introduce unified standards for regulating healthcare facilities nationwide.

Why This Matters

- Bridges critical gaps in facility licensing, inspection, and oversight
- Supports collaboration between NHFRA and existing professional councils—enhancing, not replacing, their mandates
- Advances quality-focused Universal Health Coverage for Nigerians across all states and facility types

HFN played a pivotal role by channeling insights from frontline providers into the legislative process. The Bill reflects real-world operational challenges and aspirations for improved outcomes across public and private health sectors.

We extend heartfelt appreciation to:

- Distinguished Senator Dr. Samila Kaila (Deputy Chair, Senate Committee on Health; former VP, HFN) for his unwavering leadership
- Dr. Richard Ajayi, committee chair
- HFN committee contributors:
 - Njide Ndili, President, HFN
 - Dr. Benson Ayodele Cole, 1st Vice President, HFN
 - Mr. Tosin Runsewe, CEO, AfyA Care and Chairman, Evercare
 - Dr. Damilola Matti, Executive Manager, Society for Quality in Healthcare in Nigeria.

Their collective expertise helped shape a framework poised to drive lasting impact in facility governance.

With committee hearings on the horizon, HFN will continue advocating for a Bill that serves both healthcare providers and patients. We're keen to hear from colleagues across the sector: How can NHFRA best uphold quality and accountability in our health system? Let's keep the dialogue going.





28TH ANNUAL NATIONAL CONFERENCE OF THE ASSOCIATION OF INDUSTRIAL PHARMACISTS OF NIGERIA (NAIP)

DATE: JUNE 25TH 2025



The Healthcare Federation of Nigeria (HFN) was represented by its Executive Secretary, Olufemi Akingbade FNCS, at a high-level panel discussion, as part of the conference's program, which was held at The Citadel Event Centre, Simbiat Abiola Way, Oregun, Ikeja, Lagos, with the theme: Scale, Innovation, and Transformation of the Nigerian Pharmaceutical Industry (SIT, 2025)

During the Panel discussion, Sub-Theme: "Nigerian Pharma Without Borders: Driving Global Collaboration and Competitiveness," Olufemi emphasized HFN's active role in strengthening Nigeria's pharmaceutical sector by advocating for policies that promote local production, encourage innovation, and support public-private partnerships. He reiterated HFN's commitment to driving favourable policies that ensure the growth, sustainability, and global competitiveness of the Nigerian pharmaceutical industry.

The Panel Session was Moderated by Pharm. Ayodeji Alaran – CEO, PBR Life Sciences.

Panelists:

Dr. Ikenna Nwosu – CEO, Cobita Invest Ltd; Mrs. Njide Ndili – President, HFN and Country Director, PharmAccess (represented by the Executive Secretary); Dr. Nwabugo Ariike Mbaneme, Ph.D – Production Manager, May & Baker; Dr. Ladi Hameed – General Manager, Roche.

The panel discussion focused on several critical areas, including:

- Strengthening Public-Private Partnerships (PPP)
- Data integration and digital transformation across the pharmaceutical value chain
- Scaling both the quantity and quality of pharmaceutical production
- Establishing a Pharma Hub to drive innovation and shared resources
- Leveraging free trade zones to access tax incentives, streamlined logistics, and regional/global markets
- Bridging the gap between industrial players, government stakeholders, and financial institutions



NATIONAL CANCER CONTROL AND NUCLEAR MEDICINE MEETING

DATE: 26TH JUNE, 2025

The Healthcare Federation of Nigeria (HFN) has reaffirmed its commitment to fostering private sector engagement in national healthcare policy design at the Nigeria Cancer Control and Nuclear Medicine Technical Working Group meeting held at the Conference Hotel, Abeokuta, Ogun State. Representing the Federation, Olufemi Akingbade FNCS, Executive Secretary of HFN, delivered a strong appeal for deeper inclusion of private sector stakeholders during his remarks on behalf of Njide Ndili, HFN President and Country Director of PharmAccess Nigeria.

Speaking at the forum, Akingbade emphasized the need for early and sustained private sector involvement in shaping emerging policies from the working group's deliberations.

"When transformative health policies are in the pipeline, the private sector must not be an afterthought," he asserted. "We are part of this ecosystem and must continue to have a seat at the table—not just when policies are finalized, but from their very inception."



He noted with concern the absence of private sector representation across several sub-committees, urging the technical working group to amend this oversight. "There's a tremendous readiness within the private sector to collaborate meaningfully during the developmental stage," he added. "This is essential to ensure documents crafted today can be successfully implemented tomorrow."

HFN applauds the quality of the policy documentation emerging from the Working Group and calls on its members to tap into the expertise and innovation of private sector actors, especially in areas of cancer care and nuclear medicine.

As the country moves forward in its fight against cancer, HFN stands poised to contribute its voice, resources, and partnership to build a resilient, inclusive healthcare system for all Nigerians.





HFN AT THE 5TH AFRICA DIGITAL HEALTH SUMMIT

DATE: JUNE 26TH 2025



The Lagos Hour Showcases Digital Health Advancements at ADHS 2025.

At the 2025 Africa Digital Health Summit (ADHS), hosted in Lagos, “The Lagos Hour” spotlighted the state’s remarkable strides in digital health innovation. Moderated by Dr. Jennifer Anyanti, 2nd Vice President HFN, and Deputy Managing Director, Society for Family Health, the session delved into Lagos State’s forward-thinking policies, strategic partnerships, and emerging initiatives at the intersection of digital health and the private sector.

Professor Akin Abayomi, Honourable Commissioner of Health, Lagos State, opened the event with remarks highlighting the state’s vision for a digitally integrated healthcare system. Also in attendance to encourage inter-sectoral collaboration was Olufemi Akingbade FNCS, Executive Secretary of the Health Federation of Nigeria (HFN).

Attendees were treated to concise, impactful presentations detailing how technology is enhancing healthcare delivery in Lagos—with particular emphasis on improving accessibility, service quality, and health equity.



The session was thematically anchored by “Smart Health for a Smart City: How Lagos is Transforming Access, Delivery, and Equity in Healthcare”—a title underscoring the state’s commitment to a tech-driven healthcare ecosystem.



HFN CONGRATULATES WINNERS OF NIGERIAN HEALTHCARE EXCELLENCE AWARD

DATE: 27TH JUNE 2024

Congratulations to all our HFN members who were nominated and those who emerged winners at the 11th Nigerian Healthcare Excellence Awards.

Healthcare Media Excellence Award-
Electronic

Nigeria Health Watch – WINNER

Private Tertiary Healthcare Facility of the
Year

Duchess International Hospital – WINNER

Private Secondary Healthcare Facility of
the Year

R-Jolad Hospital – WINNER

Laboratory Service Provider of the Year

Cerba Lancet Nigeria – WINNER

Health Maintenance Organization of the
Year

Leadway Health Limited – WINNER

Innovative Healthcare Service Provider of
the Year

EHA Clinics – WINNER

IVF Service Provider of the Year

The Bridge Clinic – WINNER

Eye Care Service Provider of the Year

Eye Foundation Hospital – WINNER

Dental Service Provider of the Year

Smile360 Dental Specialists – WINNER

Most Outstanding Oncology Centre of the
Year

Medserve-LUTH Cancer Centre – WINNER

DCL-NHEA Laboratory Innovation and Quality
Improvement Award

Cerba Lancet Nigeria – Winner

Laboratory Equipment Marketing Company
of the Year

ISN Products Nig Ltd. – WINNER

Biomedical Engineering Service Company of
the Year

JNC International Ltd. – WINNER

Hospital Equipment Marketing Company of
the Year

GE Healthcare – WINNER


Pharmaceutical Retail Outlet of the Year

Medplus Pharmacy – WINNER

SIGNED:

EXCO Healthcare Federation of Nigeria





Upcoming Events

News +++ Information +++ News +++ Information +++ News +++ Information +++ News



HFN Inaugural NEC Meeting

July 11th, 2025, Time: 3: 00pm. Venue: Hybrid (In-person & Virtual)

Host: Healthcare Federation of Nigeria (HFN)



The Africa Primary Health Care Forum (APHCF). The 2025 edition

July 14–15 at the Lake Greenfield Hotel in Abuja, Nigeria.

Is a major event focused on transforming primary health care (PHC) systems across Africa.



Africa Health Business (AHB) Symposium 2025 – “Innovate to Accelerate”

July 16–17, 2025

Venue: Abuja Continental Hotel, Nigeria

Theme: Leveraging Innovation to Advance Universal Health Coverage (UHC) in Africa



HFN Women’s Forum Webinar

“Her Voice, Her Innovation: Spotighting Community-Driven Solutions in Women’s Health” 23rd July, 2025

12:00pm – 1:30pm

Register here to join: <https://bit.ly/4ksBKmv>

ADVOCACY VISITS

Meeting with National Institute for Cancer Research And Treatment (NICRAT)

inclusion of Private sector facilities in the National Cancer Health Fund implementation.

Meeting with Association of Local Governments of Nigeria (ALGON)

To explore strategic collaboration on strengthening PHC delivery and expanding health insurance coverage at the local government level.

Meeting with Mrs. Kemi Ogunyemi,

The Special Adviser to the Lagos state government on Health, on Emergency Response System in Lagos State.

Meeting with Dr. Addu Muktar, National

Coordinator, Presidential Initiative for Unlocking the Healthcare Value Chain (**PVAC**), on Private sector engagement (support and participation) in the recently signed Term Sheet facility, and to make contributions to the ongoing work on the TWG for reforms in the health sector value chain.

HFN South /South East Engagement

We aim to engage private sector players in the South–South region to foster partnerships that will drive healthcare innovation, investment, and improved service delivery.

HFN Healthcare Leadership Communique

<https://www.hfnigeria.com/images/2025/HfnConference/2025-hfn-healthcare-leadership-conference-communique.pdf>



MEET OUR EXECUTIVES

HEALTHCARE FEDERATION OF NIGERIA



Healthcare Federation
of Nigeria



President,
Mrs Njide Ndili



1st Vice-President,
**Dr. Ayodele Benson
Cole**



2nd Vice-President,
Dr. Jennifer Anyanti



Financial Secretary
Mr. Babarinde Olayode



PR Secretary
Mrs Chinyere Okorocho



Treasurer
Mr Reagan Rowland

THE SECRETARIAT



*Executive
Secretary,*
Olufemi Akingbade FNCS



*Admin/Membership
Officer,*
Iquomma Uboh



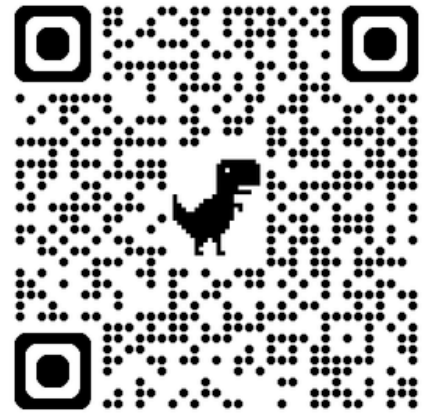
*Digital/Information
Officer,*
Simeon Achille



**Be Visible
Be Connected
Be Counted**

HFN MEMBER DIRECTORY

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Fill Your Profile in the HFN Member Directory Today!

The Healthcare Federation of Nigeria (HFN) is launching a comprehensive Member Directory to showcase the strength and diversity of our private healthcare ecosystem.

- Let others know what you do
- Gain visibility for partnerships and referrals
- Connect with stakeholders, funders, and collaborators

Don't miss out!

Fill out the directory form today:

<https://directory.hfnigeria.com/register>

Too busy?

Forward this link to your Business Development or Admin Team to complete on your behalf.

Note:

Only confirmed, paid-up members will have their details made public in the final directory.



The logo for PharmAccess consists of the word 'Pharm' in blue, followed by a red plus sign, and the word 'Access' in blue.The logo for BridgeClinic features a blue icon of two stylized human figures standing back-to-back, with a bridge-like shape connecting them. To the right of the icon, the words 'BridgeClinic' are written in a blue, sans-serif font.The logo for Emzor features a stylized red and blue starburst or gear-like icon to the left of the word 'Emzor' in a bold, blue, sans-serif font. A registered trademark symbol (®) is located to the upper right of the word.The logo for Oando features a circular icon composed of concentric rings of yellow, orange, and red, with a blue center. To the right of the icon, the word 'Oando' is written in a bold, blue, sans-serif font.

Do You Want to Become a Healthcare Guardian?

Join us in driving impactful change in Nigeria's healthcare sector by supporting the advocacy work of the Healthcare Federation of Nigeria (HFN) throughout the year.

As a Healthcare Guardian, your organization will play a key role in advancing policies, fostering partnerships, and shaping a stronger, more sustainable health system.

In recognition of your support, you will enjoy exclusive branding opportunities, prominent visibility across HFN's events and platforms, and strategic publicity that positions your brand as a champion of healthcare advancement.

Partner with us to make a lasting difference—because together, we can expand access to quality and equitable healthcare for all.

For more information, call us on:
+2348039753274

SUMMARY OF BENEFITS TO MEMBERS

ADVOCACY/ PUBLIC-PRIVATE ENGAGEMENT PROJECT



READ MORE

Healthcare Federation of Nigeria (HFN) is actively involved in advocacy work through different fora, for better policies for members operating in the Health Sector. Example is progress with Ministries of Finance and Health regarding the HS Code issues faced by medical equipment and consumables importers .

READ MORE



Members of HFN participate in high level meetings which bring together government officials and other key stakeholders to discuss pertinent policy issues affecting the Health sector. Previous Breakfast Meeting includes meeting with the Governor of Lagos state, Minister of Health etc. Details of these breakfast meetings are made available to Members.

NETWORKING/HIGH PROFILE BREAKFAST MEETINGS

ACCESS TO FINANCE, CAPACITY DEVELOPMENT AND BUSINESS LINKAGES



READ MORE

Sterling Bank- HFN access to finance program is an ongoing finance package open and accessible to HFN Members. The finance program includes but not limited to finance for equipment purchase, infrastructure and operations.

READ MORE



Insights and trends on the health industry, policies, reports and various sector relevant content are made available to members using different channels including members' messaging groups, emails, webinars, etc.

ACCESS TO INDUSTRY INFORMATION FOR MEMBERS ONLY

PARTNERSHIP & ENGAGEMENT WITH INTERNATIONAL ORGANIZATIONS



READ MORE

HFN partners with different organizations in mutually befitting arrangements ensuring sustainability through coherent and organic engagements with benefits enjoyed exclusively by HFN members

[Become a member today](#)



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of Nigeria

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For more information contact:



www.safe-care.org



p.imoniovu@pharmaccess.org



[@PharmAccessNIG](https://twitter.com/PharmAccessNIG)



The Healthcare Federation of Nigeria is the umbrella body of the private healthcare sector stakeholders. HFN is an apolitical, non-partisan, non-profit organization whose aim is to speak with a unified voice for the purpose of improving the Nigerian health sector.



**HAVE ANY QUESTIONS ABOUT
BECOMING A MEMBER OR
PARTNERING WITH US?**

CONTACT US

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